

Hotel characteristics and seasonality in prices: an analysis using Spanish tour operators' brochures

JOSEP-MARIA ESPINET

*Departament d'Economia, Universitat de Girona, Facultat de Ciències Econòmiques i Empresariales, Campus Montilivi, 17071 Girona, Spain.
E-mail: josepmaria.espinet@udg.edu.*

MODEST FLUVIÀ

Departament d'Economia, Universitat de Girona, Facultat de Ciències Econòmiques i Empresariales, Campus Montilivi, 17071 Girona, Spain. E-mail: modest.fluvia@udg.edu.

RICARD RIGALL-I-TORRENT

*Departament d'Economia, Universitat de Girona, Facultat de Ciències Econòmiques i Empresariales, Campus Montilivi, 17071 Girona, Spain. E-mail: ricard.rigall@udg.edu.
(Corresponding author.)*

ALBERT SALÓ

*ESADE Business School, Universitat Ramon Llull, Av Torre Blanca 59, Sant Cugat del Vallès, Barcelona, Spain, and Departament d'Economia, Universitat de Girona.
E-mail: albert.salo@esade.edu.*

Seasonality in the tourism sector has been a major concern for policy makers, managers and other stakeholders. Many studies have analysed seasonality from the point of view of the number of visitors. However, there appear to be no studies focusing on seasonality in prices and on how to smooth out seasonal patterns. This paper analyses how hotel characteristics affect seasonality in prices using brochure data on 1,776 hotels in 32 sun-and-beach destinations in 11 countries. The authors find that, after controlling for destination-specific variables that may cause variations in prices through demand shifts (such as climatic conditions, exchange rates or marketing expenditures), more hotel services and higher star ratings are associated with fewer seasonal variations in hotel prices.

Keywords: seasonality; hotels; prices; destinations

Compared to other industries, one of the differential characteristics of the tourism industry is its seasonality. Prices and occupation levels tend to fluctuate (sometimes wildly) throughout the year (see, for instance, Goh and Law, 2002; Koenig and Bischoff, 2003; Gil-Alana *et al.*, 2004; Cuñado *et al.*, 2005; Kulendran and Wong, 2005). For instance, in the case of sun-and-beach destinations, prices and occupation levels usually reach a peak during the summer period. Seasonality in the tourism sector has been a major concern for policy makers, managers and other stakeholders, since it is the source of many 'problems', such as short business operating seasons, underutilization of capital assets, short-term employment or maintaining service, and product quality standards in the absence of long-term employees (Baum and Lundtorp, 2001; Lundtorp *et al.*, 2001).

Many studies have analysed seasonality in tourism (for a review, see Chung, 2009). These studies focus either on the demand side (Kennedy and Deegan, 2001; Lim and McAleer, 2001; Lundtorp *et al.*, 2001; Koenig and Bischoff, 2003; Rosselló Nadal *et al.*, 2004) or on the supply side (Krakover, 2000; Flognfeldt, 2001; Jeffrey and Barden, 2001; Capó Parrilla *et al.*, 2007). Usually, it is assumed that there are eight main reasons for seasonality (Lundtorp *et al.*, 2001): natural (associated with climate and seasons of the year); institutional (linked to cultural and religious factors); social pressure and fashion; a sporting season; inertia and tradition; business customs; calendar effects (number of weekends, official holidays); and supply constraints. Seasonality studies have focused their attention on the effects of these different types of seasonal patterns on destinations and tourism-related businesses (Butler, 2001; Kennedy and Deegan, 2001; Sorensen, 2001). Both the public and private sectors have devoted many efforts to overcome the problems due to seasonality by trying to stimulate demand during shoulder and off-season periods (Baum and Lundtorp, 2001; Commons and Page, 2001; Flognfeldt, 2001; Klemm and Rawel, 2001; Koenig and Bischoff, 2003; Jang, 2004; Fernández-Morales and Mayorga-Toledano, 2008).

In spite of the profusion of research on seasonality, as far as we know there are no studies analysing seasonality in prices. In spite of this neglect (due possibly to the difficulty of collecting prices for different destinations), analysing the seasonal patterns in prices is valuable for policy makers, managers and other stakeholders. Indeed, prices play (at least) two crucial roles in the tourism sector. On the one hand, price is a key variable for the marketing mix of tourism firms: a lot of research has been devoted to the analysis of prices as signals of quality (Wolinsky, 1983; Milgrom and Roberts, 1986; Hjorth-Andersen, 1991; Caves and Greene, 1996; Jones and Hudson, 1996) and to decomposing the prices of tourism goods and services into the elements that give satisfaction to consumers (Hartman, 1989; Aguiló *et al.*, 2001; Papatheodorou, 2002; Cox and Vieth, 2003; Espinet *et al.*, 2003; Monty and Skidmore, 2003; Haroutunian *et al.*, 2005; Thrane, 2005; Rigall-I-Torrent and Fluvià, 2007; Falk, 2008; Rigall-I-Torrent and Fluvià, 2011). On the other hand, prices allow tourism firms to bring together demand and supply: this role of prices is especially important in the tourism sector, since it contributes to the generation of revenue for non-storable products in the presence of low variable costs and high (fixed) capacity costs (Kimes, 2000; Talluri and van Ryzin, 2004; Phillips, 2005; Shy, 2008). As a result of the two roles played by prices, tourism

managers face a trade-off. Lower prices at the trough of the tourism season mean higher revenues (and profits) for firms and destinations, but they may also be perceived by some potential customers as a loss of quality and/or exclusivity, and the tourism product or destination may be regarded as less valuable. As a result of this second effect, the brand image of the product/destination may ultimately become seriously damaged and tourism firms' future revenues and profits may be put at risk. Consider, for instance, the notorious case of Salou, one of the most important tourism destinations in Spain, where low prices during the low season attract tourists who put in jeopardy the image of high-quality tourism the destination wishes to promote (see, for instance, Balsells, 2010; Martin, 2010).

This paper analyses the factors that explain seasonal variations in prices for hotels in sun-and-beach destinations. In contrast to most articles on seasonality (which study specific geographical areas), this article takes an international perspective and considers seasonality in prices in sun-and-beach resorts in the Mediterranean, the Canary Islands, the Adriatic and the Caribbean, among other places, relying on Spanish tour operators' brochures. The paper starts by setting out the framework for the analysis of seasonality in prices. Next the data, the methodology employed and the main results are spelled out. After that, the paper's results are used to draw implications for the management of tourism firms and destinations. The paper ends with our conclusions.

Seasonality in prices: framework of analysis

Sources of seasonal variations in prices

As noted in the introduction, seasonality studies in tourism have focused their attention on the number of visitors arriving at different destinations or staying at different types of accommodation. Capó Parrilla *et al* (2007) analyse the accommodation determinants of seasonal patterns in the Balearic Islands (Spain) and find that establishments offering a higher level of service, measured in terms of star category, tend to have a longer opening period during the year. In a similar vein, the present paper aims to elucidate empirically how hotel characteristics affect seasonality in prices.

To do this, it is important to reflect on the relationship between seasonality in price and seasonality in the number of visitors. The absence of observed seasonality in prices does not imply that hotel occupation levels do not show seasonal patterns. Conversely, if seasonality in prices is observed, it is not possible to conclude that there is no seasonality in hotel occupation levels. Indeed, elementary economic theory tells us that, under perfect competition, market prices are the outcome of the interaction between demand and supply. At a given market price, individual firms will produce a positive quantity of output whenever the market price is higher than their average variable cost, since firms would then be earning sufficient revenue to pay all their variable costs. Otherwise, firms would achieve higher profits by shutting down. In this setting, the seasonality in prices observed in tourism markets can be easily explained in terms of changes in demand and supply. At the peak of the tourism period (for instance, in the summer months in the case of Mediterranean

destinations) demand is clearly higher than in trough periods. If supply remains constant, this implies that market prices will rise to match supply and demand. Nevertheless, some tourism businesses that remain closed during the trough period because market prices make their activity unprofitable may find it worthwhile to open their premises in the peak period. This effect can be understood as shifting supply to the right. (Obviously, since building new tourism infrastructure takes time, the possibilities of increasing supply are limited in the short run.) As will be apparent, the final outcome in terms of the market price depends on the relative magnitude of the demand and supply shocks.

This elementary informal analysis shows that there are three variables to take into account when analysing seasonality: demand, supply and price. The last brings together demand and supply. This implies that, when the market price changes throughout the tourism season, this can be the result of a shift in demand, a shift in supply or both. Besides, even if no changes in the market price are observed, it is possible that both demand and supply have shifted. Nevertheless, when one considers the period of the year when all hotels are opened, supply can be assumed to be fixed and changes in prices will be due solely to shifts in demand. With respect to the latter, it is usually assumed (see, for instance, Crouch, 1994) that, in addition to own price, tourism demand depends on income, exchange rates, transportation costs and marketing expenditure. Furthermore, Capó Parrilla *et al* (2007) find that, from a psychographic perspective, off-season tourists are motivated by factors other than beaches and the weather and that higher numbers of hotel characteristics and services are associated with lower fluctuations in demand. Finally, it is important to keep in mind that this framework of analysis considers a perfect competition setting. Under monopolistic competition or oligopoly, it is important to consider the strategic behaviour of firms when setting prices.

Given these considerations, in order to analyse how hotel characteristics may explain seasonal variations in prices, we establish and estimate a relationship such as:

$$PS_b = f(c_b, l_b, t_b; \beta; \varepsilon), \quad (1)$$

where PS_b is a measure of the seasonality in prices for hotel b , c_b is a vector of hotel characteristics (such as star rating and services available, accommodation type or whether the hotel is part of a chain), l_b refers to the destination where the hotel is located, t_b is the tour operator which sells hotel b 's rooms (a variable that controls for differences in marketing strategies between tour operators), β is a vector of parameters which show the effect of each location and characteristics on seasonality in prices; and ε is an i.i.d. random disturbance which captures non-systematic events. Notice that the destination implicitly captures, among other things, the effects of differentials in exchange rates, transportation costs, marketing expenditure and climatic factors. If a short period is considered (say, a year), it seems reasonable to assume that neither consumers' income nor preferences change. Therefore, assuming that supply is fixed, Equation (1) would capture all the relevant sources of seasonal variations in prices. Although we do not have data regarding the degree of competition in the different destinations analysed in this paper, all have a number of hotels

with a rating high enough to preclude (at least in theory) strategic behaviour when setting prices.

Measuring seasonal variations in prices

There are many possible approaches to analysing the determinants of seasonality in hotel prices. Nevertheless, any approach must start by defining some measure of seasonality. The literature on tourism seasonality typically uses three ways to measure the distribution of visitors (see Lundtorp, 2001, for an in-depth review of the measures used): the coefficient of seasonal variation, the seasonality ratio and the Gini coefficient. The coefficient of seasonal variation is computed as the standard deviation of the number of visitors in the different units of time (say months, for instance) divided by the average number of visitors per unit of time. The seasonality ratio is the result of dividing the highest number of visitors in a period over the average number of visitors. Finally, the Gini coefficient is defined as:

$$G = \frac{2}{n} \left(\sum_{i=1}^n if_i - \frac{n+1}{2} \right), \quad (2)$$

where, considering months as the time period, n is the number of months, and f_i is defined as $f_i \equiv v_i/v_0$, where v_i is the number of visitors in month i , and v_0 is the total number of visitors during the year.

When analysing seasonality in prices, the Gini coefficient does not seem appropriate, since there is no meaningful price measure equivalent to the total number of visitors. The other measures of seasonality in the case of visitors can easily be adapted to the analysis of prices. The coefficient of variation of the prices of a hotel b can be defined as:

$$CVp_b \equiv \frac{\sqrt{\frac{1}{N} \sum_{n=1}^N (p_{n,b} - \frac{1}{N} \sum_{n=1}^N p_{n,b})^2}}{\frac{1}{N} \sum_{n=1}^N p_{n,b}}, \quad (3)$$

where p is the price and $n = 1, \dots, N$ is the month of the year. This index has a lower bound of 0 when there is no seasonality and no upper bound when seasonality exists. The seasonality ratio of the prices of a hotel b is defined as:

$$SRp_b \equiv \frac{\max\{p_{1,b}, \dots, p_{N,b}\}}{\frac{1}{N} \sum_{n=1}^N p_{n,b}}, \quad (4)$$

which again has a lower bound of 1 when there is no seasonality and no upper bound. An additional measure of seasonality in prices might consider the maximum price charged in a year divided by the minimum price; that is,

$$Sp_b \equiv \frac{\max\{p_{1,b}, \dots, p_{N,b}\}}{\min\{p_{1,b}, \dots, p_{N,b}\}}, \quad (5)$$

which has a lower bound of 1 when there is no seasonality and no upper bound. Although other measures of seasonality in prices are possible (for instance, the difference between maximum and minimum prices in absolute values), measures (3), (4) and (5) have the advantage of being unit-free.

Methodology and results

Data

This study relies on hotel prices drawn from Spanish tour operators' brochures for 2002. The tour operators considered are those with the highest market shares in Spain: Iberojet, Rhodasol, Marsol, Mundicolor, Solplan, Vivatours, Travelplan and El Corte Inglés. All the hotels listed by these tour operators in 32 different tourism destinations (in 11 countries in the Mediterranean, the Atlantic and the Caribbean) are included in the database (see Table 1). This amounts to 1,776 hotels and 27,231 prices. The prices considered include the period from May to October, which is when most Spaniards take their vacations and also when the vast majority of the hotels in all the destinations analysed are open. This allows us to assume that supply is fixed, so that variations in prices due to demand fluctuations are captured by Equation (1). (Although in theory it is possible that hotels are open but their capacity is not fixed, we do not have data to contrast this hypothesis.) Specifically, the following dates are analysed: 10–17 May; 21–28 June; 5–12 July; 2–9 August; 6–13 September; 11–18 October. The prices used in this paper take into account the discounts specified in the brochures. Although it is not possible to consider other discounts on list prices (last-minute or based on age or club membership, for instance), it is reasonable to assume that brochure prices reflect 'expected' prices paid by tourists; that is, subject to deviations around the expected value (Rigall-I-Torrent and Fluvià, 2011). For the prices to be comparable, the price of transport and tours at the destination is not included in the prices analysed.

For each hotel the database also includes the relevant services as determined by Espinet *et al* (2003) and later confirmed by other authors (Haroutunian *et al*, 2005; Thrane, 2005; Rigall-I-Torrent and Fluvià, 2007, 2011), as well as variables describing the hotel star rating, accommodation type and whether the hotel is part of a chain or if it can be classified as an apartment hotel. A list of the variables included in the database and some descriptive statistics are shown in Table 2.

Figure 1 shows the monthly average prices for all the destinations analysed. From Figure 1 it is apparent that a clear seasonal pattern emerges for most destinations. Nevertheless, the ultimate sources of such patterns remain hidden.

Model specification and estimation

As noted in the previous section, the aim of this paper is to elucidate how hotel characteristics can explain seasonal variations in prices. Since, as far as we know, there are no previous studies on this specific topic, the literature does not offer guidance as to what empirical methodology to use. Nevertheless, following the mainstream tradition in economic research, this paper uses regression analysis to isolate the effects of the different relevant accommodation variables on price

Table 1. Geographical distribution of the hotels analysed.

Destination	Country	Mainland/ Island	Ocean/Sea	Hotels in the sample
Algarve	Portugal	Mainland	Atlantic	47
Corfu	Greece	Island	Mediterranean (Ionic)	11
Costa Blanca	Spain	Mainland	Mediterranean	109
Costa Brava	Spain	Mainland	Mediterranean	144
Costa Daurada	Spain	Mainland	Mediterranean	86
Costa del Maresme	Spain	Mainland	Mediterranean	68
Costa del Sol	Spain	Mainland	Mediterranean	129
Crete	Greece	Island	Mediterranean	32
Croatia	Croatia	Mainland	Mediterranean (Adriatic)	17
Cuba	Cuba	Island	Caribbean	86
Dominican Republic	Dominican Republic	Island	Caribbean	70
French Riviera	France	Mainland	Mediterranean	17
Fuerteventura	Spain	Canary Islands	Atlantic	32
Gran Canaria	Spain	Canary Islands	Atlantic	62
Ibiza	Spain	Balearic Islands	Mediterranean	58
Kos	Greece	Island	Mediterranean (Aegean)	7
Lanzarote	Spain	Canary Islands	Atlantic	35
Madeira	Portugal	Island	Atlantic	41
Majorca	Spain	Balearic Islands	Mediterranean	219
Malta	Malta	Island	Mediterranean	24
Menorca	Spain	Balearic Islands	Mediterranean	38
Mexico	Mexico	Mainland	Caribbean	98
Mykonos	Greece	Island	Mediterranean (Aegean)	31
Naples	Italy	Mainland	Mediterranean	9
Naxos	Greece	Island	Mediterranean (Aegean)	5
Paros	Greece	Island	Mediterranean (Aegean)	7
Rhodes	Greece	Island	Mediterranean (Aegean)	14
Santorini	Greece	Island	Mediterranean (Aegean)	29
Sicily	Italy	Island	Mediterranean	64
Skiathos	Greece	Island	Mediterranean (Aegean)	3
Tenerife	Spain	Canary Islands	Atlantic	109
Tunisia	Tunisia	Mainland	Mediterranean	75

seasonality; that is, to conduct an analysis under the clause *ceteris paribus*. Thus, to identify the effect of the different variables on the seasonality of prices, the paper estimates different specifications of Equation (1) by OLS. (Notice that this way of proceeding is equivalent to the multivariate analysis of variance.)

Specifically, the paper uses the three different approaches described by (3), (4) and (5) to capture seasonality in prices. Notice that, since all the available dependent variables are dichotomic, the number of easily interpretable alternative specifications is clearly limited. Besides, introducing multiplicative interactions would clutter the model unnecessarily. Therefore, for each approach we consider the dependent variable in levels and in logs, so that we end up

Table 2. Variables included in the database.

Type of variable	Variable	Mean	Standard deviation	Maximum	Minimum
Price	Price per night	55.93846	28.39111	248.75	10.33333
Services available at the hotel	Hotel located in front of beach	0.4052943	–	1	0
	Room services available	0.9115909	–	1	0
	Garden or balcony available	0.9182729	–	1	0
	Swimming pool available	0.9308661	–	1	0
	Outdoor sport facilities available	0.5145207	–	1	0
	Car park available	0.6255461	–	1	0
	Animation activities available	0.5443331	–	1	0
	Indoor sport facilities available	0.5911077	–	1	0
	Hotel has been refurbished	0.4322796	–	1	0
Hotel star rating	1-star hotel	0.0097661	–	1	0
	2-star hotel	0.0449756	–	1	0
	3-star hotel	0.4104343	–	1	0
	4-star hotel	0.4081213	–	1	0
	5-star hotel	0.1267026	–	1	0
Accommodation type	Lunch included	0.0148533	–	1	0
	Breakfast included	0.078696	–	1	0
	Half board	0.8135179	–	1	0
	Full board	0.0159175	–	1	0
	All inclusive	0.0770153	–	1	0
Hotel type	Apartment hotel	0.0583398	–	1	0
	Hotel	0.9416602	–	1	0
Chain or independent	Chain	0.459779	–	1	0
	Independent	0.540221	–	1	0
Region	Costa Brava (Spain)	0.0981753	–	1	0
	Costa del Maresme (Spain)	0.0539707	–	1	0
	Costa Daurada (Spain)	0.074531	–	1	0
	Costa Blanca (Spain)	0.0920072	–	1	0
	Costa del Sol (Spain)	0.0400925	–	1	0
	Ibiza (Spain)	0.0305834	–	1	0
	Majorca (Spain)	0.0961192	–	1	0
	Menorca (Spain)	0.0236443	–	1	0
	Gran Canaria (Spain)	0.0393215	–	1	0
	Fuerteventura (Spain)	0.0192753	–	1	0
	Lanzarote (Spain)	0.0328964	–	1	0
	Tenerife (Spain)	0.074017	–	1	0
	Sicily (Italy)	0.0205603	–	1	0
	Corfu (Greece)	0.003598	–	1	0
	Dominican Republic	0.0274994	–	1	0
	Mexico	0.0444616	–	1	0
	Cuba	0.0403495	–	1	0
	Tunisia	0.0282704	–	1	0
	Malta	0.0064251	–	1	0
	French Riviera (France)	0.0048831	–	1	0
Croatia	0.0043691	–	1	0	

Table 2 continued.

Type of variable	Variable	Mean	Standard deviation	Maximum	Minimum
	Algarve (Portugal)	0.0120792	–	1	0
	Madeira (Portugal)	0.0182472	–	1	0
	Naples (Italy)	0.003084	–	1	0
	Crete (Greece)	0.0102801	–	1	0
	Kos (Greece)	0.001799	–	1	0
	Mikonos (Greece)	0.0095091	–	1	0
	Naxos (Greece)	0.001285	–	1	0
	Paros (Greece)	0.002056	–	1	0
	Rhodes (Greece)	0.0038551	–	1	0
	Santorini (Greece)	0.0095091	–	1	0
	Skiathos (Greece)	0.000771	–	1	0
Tour operator	Rhodasol	0.0881521	–	1	0
	Travelplan	0.2109997	–	1	0
	Mundicolor	0.1362118	–	1	0
	Vivatours	0.0701619	–	1	0
	Viajes El Corte Inglés	0.1719352	–	1	0
	Iberojet	0.2038036	–	1	0
	Marsol	0.1187355	–	1	0

with six different specifications. Thus the following regression functions are estimated when seasonality is captured with the coefficient of variation:

$$CVp_b = f(c_b, l_b, t_b; \beta) + u \quad (6)$$

$$\log CVp_b = f(c_b, l_b, t_b; \beta) + u, \quad (7)$$

when the seasonality ratio is used the specifications are the following:

$$SRp_b = f(c_b, l_b, t_b; \beta) + u \quad (8)$$

$$\log SRp_b = f(c_b, l_b, t_b; \beta) + u, \quad (9)$$

and when the maximum price in the season divided by the minimum price is the measure of seasonality, we have:

$$Sp_b = f(c_b, l_b, t_b; \beta) + u \quad (10)$$

$$\log Sp_b = f(c_b, l_b, t_b; \beta) + u, \quad (11)$$

where 'log' is the natural logarithm, $f(\cdot)$ is a linear function of the parameters, u is a random error term and the rest of the elements have already been defined in the previous section.

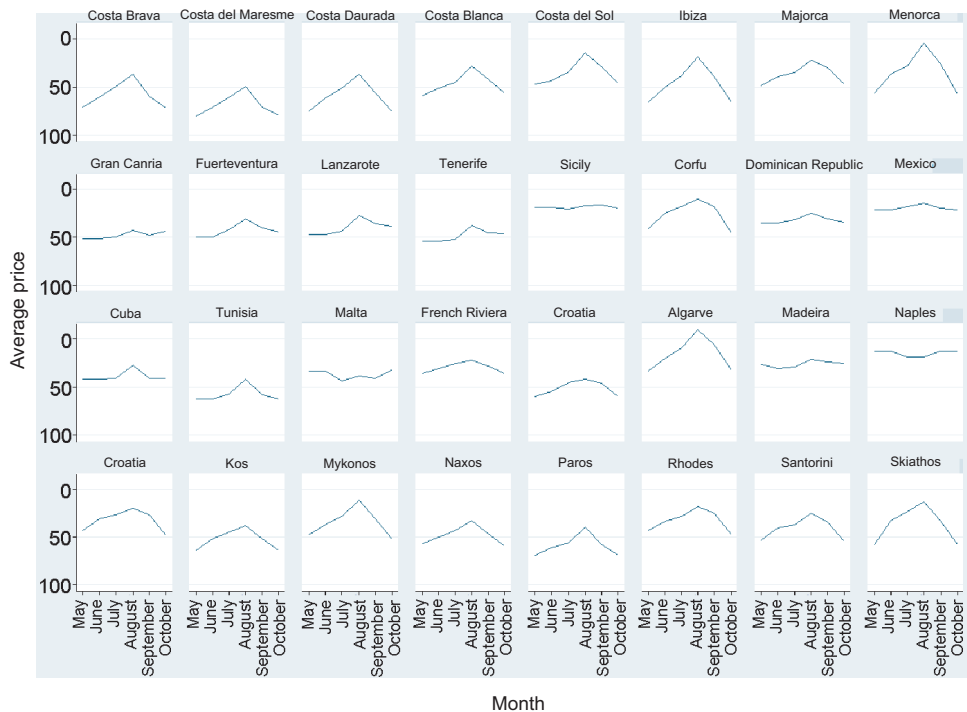


Figure 1. Monthly average prices for the destinations in the sample.

Results

Table 3 shows the results of estimating the specifications (6)–(11) using White's (1980) heteroskedasticity robust estimator of the variance–covariance matrix. The estimates are generally robust to the changes in the dependent variable. The adjusted- R^2 for the different regressions (which range from 0.5778 and 0.7064) indicate that the fit is very good for all the alternative specifications. Many variables are individually significant at very strong levels, and the hypothesis that the slope coefficients in the specifications are jointly zero can be rejected (the p value for the F test is smaller than 0.001 for all the specifications). Multicollinearity is not a problem since the mean VIF (variance inflation factor) is 1.81 and the largest VIF (6.02) is lower than 10.

The estimates of the coefficients linked to hotel services and characteristics in Table 3 provide interesting information for managers. On the one hand, the availability of room services and outdoor and indoor sports facilities are

Table 3. Results for the different specifications of the model.

	Coefficient of variation of prices in levels	Coefficient of variation of prices in logs	Dependent variable		Maximum price over minimum price in levels	Maximum price over minimum price in logs
			Seasonality ratio in levels	Seasonality ratio in logs		
<i>Services available at the hotel:</i>						
Hotel located in front of beach	-0.0008 (0.0029)	0.0129 (0.0172)	-0.0013 (0.0046)	-0.0005 (0.0034)	0.0093 (0.0151)	0.0036 (0.0070)
Room services available	-0.0151*** (0.0045)	-0.0797*** (0.0238)	-0.0276*** (0.0080)	-0.0202*** (0.0056)	-0.0489* (0.0242)	-0.0311** (0.0113)
Garden or balcony available	0.0078 (0.0072)	0.1077* (0.0456)	0.0133 (0.0107)	0.0126 (0.0077)	0.0337 (0.0322)	0.0311* (0.0156)
Swimming pool available	0.0365*** (0.0087)	0.1985*** (0.0571)	0.0525*** (0.0128)	0.0392*** (0.0092)	0.1954*** (0.0358)	0.1013*** (0.0180)
Outdoor sports facilities available	-0.0074* (0.0029)	-0.0065 (0.0171)	-0.0114* (0.0047)	-0.0061 (0.0034)	-0.0336* (0.0151)	-0.0116 (0.0071)
Car park available	-0.0042 (0.0034)	-0.0451* (0.0209)	-0.0070 (0.0050)	-0.0066 (0.0037)	0.0087 (0.0180)	-0.0034 (0.0078)
Animation activities available	0.0420*** (0.0029)	0.2346*** (0.0171)	0.0720*** (0.0047)	0.0532*** (0.0034)	0.1859*** (0.0156)	0.1027*** (0.0073)
Indoor sports facilities available	-0.0062* (0.0031)	-0.0057 (0.0192)	-0.0145** (0.0049)	-0.0091* (0.0036)	-0.0579*** (0.0149)	-0.0223** (0.0074)
Hotel has been refurbished	0.0050 (0.0026)	0.0356* (0.0162)	0.0101* (0.0043)	0.0081* (0.0032)	0.0162 (0.0133)	0.0106 (0.0064)
<i>Hotel star rating:</i>						
1-star hotel	0.0272* (0.0124)	0.2325*** (0.0576)	0.0262 (0.0236)	0.0255 (0.0162)	0.0547 (0.0704)	0.0579 (0.0333)
2-star hotel	-0.0011 (0.0074)	0.0295 (0.0360)	-0.0048 (0.0125)	-0.0012 (0.0087)	-0.0642 (0.0374)	-0.0195 (0.0179)
4-star hotel	-0.0503*** (0.0035)	-0.2388*** (0.0226)	-0.0693*** (0.0053)	-0.0504*** (0.0039)	-0.2713*** (0.0161)	-0.1371*** (0.0082)
5-star hotel	-0.0861*** (0.0054)	-0.5085*** (0.0401)	-0.1346*** (0.0078)	-0.1035*** (0.0061)	-0.3881*** (0.0266)	-0.2288*** (0.0126)
<i>Accommodation type (reference – half board):</i>						
Lunch included	-0.0393* (0.0168)	-0.2835 (0.1968)	-0.0190 (0.0236)	-0.0196 (0.0191)	-0.0204 (0.0688)	-0.0479 (0.0363)
Breakfast included	-0.0265 (0.0198)	-0.1023 (0.1233)	-0.0015 (0.0174)	-0.0052 (0.0137)	0.0454 (0.0801)	-0.0178 (0.0328)
Full board	-0.1148*** (0.0244)	-0.8768*** (0.1934)	-0.0924** (0.0287)	-0.0724*** (0.0220)	-0.1736* (0.0801)	-0.1220** (0.0462)
All inclusive	-0.0389** (0.0129)	-0.3058*** (0.0896)	-0.0297 (0.0167)	-0.0213 (0.0130)	-0.0664 (0.0563)	-0.0535* (0.0256)
<i>Hotel type:</i>						
Apartment hotel	-0.0086 (0.0049)	-0.0437 (0.0279)	-0.0297*** (0.0074)	-0.0184*** (0.0054)	-0.0603* (0.0240)	-0.0281* (0.0119)
<i>Region (reference – Costa Brava, Spain):</i>						
Costa del Maresme (Spain)	0.0766*** (0.0049)	0.2586*** (0.0202)	0.1198*** (0.0090)	0.0815*** (0.0061)	0.4379*** (0.0283)	0.2018*** (0.0124)
Costa Daurada (Spain)	0.0798*** (0.0058)	0.2488*** (0.0285)	0.0899*** (0.0098)	0.0612*** (0.0067)	0.6191*** (0.0378)	0.2575*** (0.0155)

Table 3 continued.

	Dependent variable					
	Coefficient of variation of prices in levels	Coefficient of variation of prices in logs	Seasonality ratio in levels	Seasonality ratio in logs	Maximum price over minimum price in levels	Maximum price over minimum price in logs
Costa Blanca (Spain)	-0.0583*** (0.0048)	-0.2241*** (0.0289)	-0.0850*** (0.0080)	-0.0566*** (0.0058)	-0.2135*** (0.0240)	-0.0929*** (0.0124)
Costa del Sol (Spain)	0.0004 (0.0054)	0.0201 (0.0300)	-0.0053 (0.0090)	-0.0024 (0.0065)	-0.0289 (0.0297)	-0.0119 (0.0142)
Ibiza (Spain)	0.0475*** (0.0076)	0.1425*** (0.0304)	0.0510*** (0.0140)	0.0339*** (0.0095)	0.3178*** (0.0440)	0.1396*** (0.0187)
Majorca (Spain)	-0.0838*** (0.0057)	-0.3856*** (0.0332)	-0.1645*** (0.0091)	-0.1202*** (0.0067)	-0.3893*** (0.0268)	-0.2013*** (0.0141)
Menorca (Spain)	0.0188* (0.0092)	0.0824* (0.0333)	0.0083 (0.0149)	0.0065 (0.0099)	0.2101** (0.0694)	0.0905*** (0.0268)
Gran Canaria (Spain)	-0.1614*** (0.0063)	-0.8547*** (0.0443)	-0.2499*** (0.0109)	-0.1877*** (0.0083)	-0.7113*** (0.0268)	-0.4013*** (0.0149)
Fuerteventura (Spain)	-0.1322*** (0.0101)	-0.7106*** (0.0638)	-0.2085*** (0.0178)	-0.1564*** (0.0129)	-0.6132*** (0.0402)	-0.3390*** (0.0231)
Lanzarote (Spain)	-0.1332*** (0.0066)	-0.6316*** (0.0395)	-0.2031*** (0.0111)	-0.1488*** (0.0084)	-0.6226*** (0.0308)	-0.3336*** (0.0169)
Tenerife (Spain)	-0.1130*** (0.0056)	-0.5533*** (0.0356)	-0.1617*** (0.0097)	-0.1173*** (0.0073)	-0.5392*** (0.0256)	-0.2881*** (0.0136)
Sicily (Italy)	0.0185 (0.0265)	-0.2235 (0.1823)	-0.2528*** (0.0187)	-0.1896*** (0.0149)	-0.7833*** (0.0696)	-0.4508*** (0.0369)
Corfu (Greece)	-0.0375* (0.0179)	-0.0808 (0.0954)	-0.1608*** (0.0275)	-0.1123*** (0.0220)	-0.2350*** (0.0682)	-0.0809* (0.0388)
Dominican Republic	-0.1487*** (0.0147)	-0.8213*** (0.1084)	-0.2545*** (0.0192)	-0.1977*** (0.0152)	-0.7037*** (0.0603)	-0.4092*** (0.0292)
Mexico	-0.1545*** (0.0149)	-0.9203*** (0.1104)	-0.2719*** (0.0186)	-0.2142*** (0.0145)	-0.7248*** (0.0620)	-0.4276*** (0.0297)
Cuba	-0.1239*** (0.0134)	-0.6513*** (0.0857)	-0.1803*** (0.0164)	-0.1314*** (0.0127)	-0.6461*** (0.0540)	-0.3499*** (0.0255)
Tunisia	-0.0230* (0.0116)	0.1048 (0.0709)	-0.0072 (0.0186)	0.0020 (0.0137)	-0.3229*** (0.0447)	-0.1386*** (0.0248)
Malta	-0.1298*** (0.0343)	-1.1126*** (0.1852)	-0.2650*** (0.0337)	-0.2049*** (0.0251)	-0.4657 (0.2770)	-0.3563*** (0.0809)
French Riviera (France)	-0.1377*** (0.0238)	-1.0002*** (0.2316)	-0.2982*** (0.0269)	-0.2239*** (0.0219)	-0.7623*** (0.0931)	-0.4026*** (0.0477)
Croatia	-0.0853*** (0.0187)	-0.2938** (0.1075)	-0.2185*** (0.0249)	-0.1567*** (0.0196)	-0.5475*** (0.0739)	-0.2672*** (0.0439)
Algarve (Portugal)	-0.0608*** (0.0136)	-0.1684* (0.0775)	-0.1482*** (0.0175)	-0.1020*** (0.0133)	-0.3633*** (0.0598)	-0.1463*** (0.0282)
Madeira (Portugal)	-0.1786*** (0.0131)	-1.4877*** (0.0970)	-0.3123*** (0.0152)	-0.2453*** (0.0118)	-0.7841*** (0.0508)	-0.4654*** (0.0256)
Naples (Italy)	-0.1778*** (0.0273)	-1.2280*** (0.2509)	-0.3377*** (0.0292)	-0.2659*** (0.0231)	-0.7866*** (0.1068)	-0.4454*** (0.0533)
Crete (Greece)	-0.0785*** (0.0146)	-0.3591*** (0.1028)	-0.2285*** (0.0197)	-0.1672*** (0.0154)	-0.4398*** (0.0582)	-0.2075*** (0.0335)
Kos (Greece)	-0.0403* (0.0205)	-0.0107 (0.1229)	-0.1755*** (0.0354)	-0.1232*** (0.0280)	-0.3599*** (0.0986)	-0.1545** (0.0550)

Table 3 continued.

	Coefficient of variation of prices in levels	Coefficient of variation of prices in logs	Dependent variable		Maximum price over minimum price in levels	Maximum price over minimum price in logs
			Seasonality ratio in levels	Seasonality ratio in logs		
Mykonos (Greece)	0.0353 (0.0225)	0.2547* (0.1184)	-0.0054 (0.0274)	0.0070 (0.0201)	0.0474 (0.1008)	0.0806 (0.0460)
Naxos (Greece)	0.0053 (0.0249)	0.1332 (0.1498)	-0.0010 (0.0499)	0.0115 (0.0392)	-0.1166 (0.0948)	0.0111 (0.0561)
Paros (Greece)	0.0283 (0.0326)	0.1919 (0.1408)	0.0425 (0.0439)	0.0436 (0.0303)	-0.0795 (0.1265)	0.0243 (0.0644)
Rhodes (Greece)	-0.0453* (0.0182)	-0.1386 (0.1143)	-0.1481*** (0.0260)	-0.1033*** (0.0208)	-0.2607** (0.0798)	-0.0980* (0.0440)
Santorini (Greece)	-0.0369 (0.0201)	-0.0671 (0.1197)	-0.1260*** (0.0233)	-0.0822*** (0.0182)	-0.3100*** (0.0789)	-0.1038** (0.0398)
Skiathos (Greece)	0.0941*** (0.0274)	0.6132*** (0.1759)	0.0378 (0.0318)	0.0491 (0.0251)	0.1687 (0.1179)	0.2004** (0.0631)
<i>Tour operator (reference – Marsol):</i>						
Rhodosol	-0.0022 (0.0057)	0.0062 (0.0298)	0.0006 (0.0098)	0.0008 (0.0069)	-0.0110 (0.0317)	-0.0041 (0.0147)
Travelplan	-0.0041 (0.0052)	-0.0056 (0.0273)	-0.0109 (0.0090)	-0.0085 (0.0063)	-0.0113 (0.0284)	-0.0072 (0.0134)
Mundicolor	-0.0143* (0.0060)	-0.0747* (0.0368)	-0.0345*** (0.0099)	-0.0285*** (0.0072)	-0.0407 (0.0305)	-0.0319* (0.0149)
Vivatours	-0.0174* (0.0069)	-0.0472 (0.0464)	-0.0316** (0.0107)	-0.0250** (0.0080)	-0.0382 (0.0306)	-0.0304 (0.0157)
Viajes El Corte Inglés	0.0221*** (0.0056)	0.1252*** (0.0314)	0.0141 (0.0091)	0.0115 (0.0065)	0.0425 (0.0300)	0.0199 (0.0139)
Iberojet	0.0142** (0.0052)	0.0686* (0.0283)	0.0346*** (0.0088)	0.0265*** (0.0062)	0.1060*** (0.0290)	0.0581*** (0.0132)
<i>Hotel chain type:</i>						
Chain	0.0044 (0.0028)	0.0132 (0.0191)	0.0004 (0.0044)	0.0020 (0.0033)	0.0449** (0.0154)	0.0235*** (0.0071)
Constant	0.2676*** (0.0103)	-1.5555*** (0.0758)	1.4282*** (0.0157)	0.3417*** (0.0114)	1.9545*** (0.0451)	0.6185*** (0.0229)
<i>Regression statistics:</i>						
N	3,891	3,765	3,891	3,891	3,855	3,855
Adjusted R-squared	0.6527	0.5778	0.6517	0.6622	0.6535	0.7064
F	224.1668	120.7898	182.8716	188.3202	196.6764	248.1968
P value	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000
Mean VIF				1.81		
Max VIF				6.02		

Note: Robust standard errors are in parentheses. * $p < 0.05$; ** $p < 0.01$; *** $p < 0.001$.

negatively related to seasonality. On the other hand, the availability of a swimming pool and animation activities, as well as recent refurbishments, are positively associated with seasonality. Finally, location in front of the beach, the availability of a garden or a balcony in the room and the availability of a car park are not statistically related to seasonality in prices. As to the hotel star rating, higher star ratings are associated with lower seasonality in prices. The estimates for the different types of accommodation do not show a clear pattern, since all types of accommodation are negatively associated with seasonality when compared to half board (although the results for 'lunch included' and 'breakfast included' are essentially not significant statistically). Apartment hotels are negatively associated with seasonality when compared to hotels. Finally, hotels belonging to a chain show higher levels of seasonality in prices than independent hotels. The implications of these results are discussed in detail in the next section.

Before proceeding, it is worthwhile to compare seasonality in prices across the destinations considered. Table 4 shows six rankings of destinations according to seasonality computed by using the estimates in Table 3 which are associated with the destination variables in (6)–(11). The seasonality index for destination i can be computed as $100 \cdot e^{\hat{\beta}_{\text{destination}i}}$, where $\hat{\beta}_{\text{destination}i}$ is the estimate of the parameter associated with destination i in Table 3. The reference destination (Costa Brava) takes the value 100. The rankings obtained from the estimates of equations (6)–(11) are highly similar to each other: the pairwise Pearson correlation coefficients between the different rankings range from 0.921 to 0.997. As a rule, destinations in the Mediterranean show a higher degree of seasonality in prices than those in the Caribbean, the Canary Islands and Madeira. This shows that proximity to the equator, besides the well-known fact that it diminishes seasonality in the number of tourists (see Baum and Lundtorp, 2001, for instance), also diminishes seasonality in prices. Nevertheless, there are notable exceptions to this rule, such as Malta, the French Riviera and Naples, suggesting that other factors besides the climate and hotel services and star ratings also play a role in explaining seasonality. This is discussed in more detail in the next section.

Discussion

The estimates in Table 3 show the relationship between different variables and seasonality. As is well-known, correlation does not mean causation. Nevertheless, the estimates provide some hints for managers of tourism firms and destinations about how it might be possible to smooth the seasonality observed in hotel prices.

Hotel characteristics and seasonality

The finding that, other things being equal, higher hotel star ratings are associated with lower seasonality is not trivial, since *a priori* the cause–consequence relationship may go both ways. That is, it is possible that hotels with higher star ratings decide to locate in destinations (close to the equator, for instance) where seasonality is expected to be lower. Indeed, the paper's

finding is useful for policy makers and managers since, when considered together with the negative association between seasonality and the availability of room service, it implies that providing products of higher quality and/or with more services embedded paves the way for diminishing seasonality in prices. This conclusion is similar to that of Capó Parrilla *et al* (2007) when analysing seasonality in the number of visitors. Nevertheless, our results provide an interesting new insight: the increase in the number of visitors which accompanies the increase in the quantity/quality of services (as found by Capó Parrilla *et al*, 2007) need not come at the cost of lower prices, since (as found here) there is a negative correlation between both hotels' star ratings and the services available and seasonality in prices. Therefore, increasing the quality of hotel accommodation appears to be a promising way to reduce seasonality in prices. As long as the cost of improving quality is not too high, the final outcome seems likely to be an increase in profits.

At this point, some caveats are worth noting. First, the empirical analysis in the previous section shows that some hotel characteristics (availability of a swimming pool, animation activities and recent refurbishment) are positively associated with seasonality, and others (location in front of the beach, availability of a garden or a balcony in the room and availability of a car park) are not statistically associated with seasonality in prices. This implies that, although some characteristics are relevant components of the hotel product (see, for instance, Espinet *et al*, 2003; Haroutunian *et al*, 2005; Thrane, 2005; Rigall-I-Torrent and Fluvià, 2007, 2011), not all have a role in smoothing out seasonality. Another consideration is that it is possible that there is insufficient demand for an increasing supply of high-quality tourism products and destinations. In that case, reducing seasonality in prices would need to rely on increasing market shares at the expense of competitors. Besides, we are assuming no changes in the competitive strategies of rival firms and destinations. It is possible that competitors respond to changes in the competitive strategy of their rivals (especially when that change may imply a loss in market share). If rival firms counter by increasing quality and/or reducing price, then profits may fall as firms compete for a share of a pie of given size.

Destination characteristics and seasonality

The findings with respect to the influence of different destination-specific variables on seasonality in prices are also relevant. The observation that changes in demand related to climatic conditions constitute one of the factors explaining seasonality in prices (and in the number of visitors) may seem obvious. Nevertheless, according to the framework of analysis established above, *a priori* this could not be taken for granted. It is a hypothesis that needed to be contrasted, since lower seasonality in the number of visitors might be the result of firms lowering their prices in the off-peak season. Besides the effects of climatic conditions on price seasonality, the article provides insights into other relevant factors (after controlling for the star rating and the services offered by hotels, as well as the tour operator, accommodation type, whether the hotel is part of a chain and whether it can be classified as an apartment hotel). Indeed, Malta, the French Riviera and Naples, for instance, are Mediterranean

Table 4. Indexes of seasonality in prices across destinations.

Coefficient of variation of prices in levels	Seasonality in prices measured as:				Maximum price over minimum price in levels	Maximum price over minimum price in logs					
	Coefficient of variation of prices in logs	Seasonality ratio in levels	Seasonality ratio in logs	Minimum price over maximum price in levels							
Skiathos	109.9	Skiathos	184.6	Costa del Maresme	112.7	Costa del Maresme	108.5	Costa Daurada	185.7	Costa Daurada	129.4
Costa Daurada	108.3	Costa del Maresme	129.5	Costa Daurada	109.4	Costa Daurada	106.3	Costa del Maresme	154.9	Costa del Maresme	122.4
Costa del Maresme	108.0	Mykonos	129.0	Ibiza	105.2	Skiathos	105.0	Ibiza	137.4	Skiathos	122.2
Ibiza	104.9	Costa Daurada	128.2	Paros	104.3	Paros	104.5	Menorca	123.4	Ibiza	115.0
Mykonos	103.6	Paros	121.2	Skiathos	103.9	Ibiza	103.4	Skiathos	118.4	Menorca	109.5
Paros	102.9	Ibiza	115.3	Menorca	100.8	Naxos	101.2	Mykonos	104.9	Mykonos	108.4
Menorca	101.9	Naxos	114.2	Costa Brava	100.0	Mykonos	100.7	Costa Brava	100.0	Paros	102.5
Sicily	101.9	Tunisia	111.0	Naxos	99.9	Menorca	100.7	Costa del Sol	97.2	Naxos	101.1
Naxos	100.5	Menorca	108.6	Costa del Sol	99.5	Tunisia	100.2	Paros	92.4	Costa Brava	100.0
Costa del Sol	100.0	Costa del Sol	102.0	Mykonos	99.5	Costa Brava	100.0	Naxos	89.0	Costa del Sol	98.8
Costa Brava	100.0	Costa Brava	100.0	Tunisia	99.3	Costa del Sol	99.8	Costa Blanca	80.8	Corfu	92.2
Tunisia	97.7	Kos	98.9	Costa Blanca	91.9	Costa Blanca	94.5	Corfu	79.1	Costa Blanca	91.1
Santorini	96.4	Santorini	93.5	Santorini	88.2	Santorini	92.1	Rhodes	77.1	Rhodes	90.7
Corfu	96.3	Corfu	92.2	Rhodes	86.2	Algarve	90.3	Santorini	73.3	Santorini	90.1
Kos	96.1	Rhodes	87.1	Algarve	86.2	Rhodes	90.2	Tunisia	72.4	Tunisia	87.1
Rhodes	95.6	Algarve	84.5	Corfu	85.1	Corfu	89.4	Kos	69.8	Algarve	86.4
Costa Blanca	94.3	Sicily	80.0	Tenerife	85.1	Tenerife	88.9	Algarve	69.5	Kos	85.7
Algarve	94.1	Costa Blanca	79.9	Majorca	84.8	Majorca	88.7	Majorca	67.8	Majorca	81.8
Crete	92.5	Croatia	74.5	Kos	83.9	Kos	88.4	Crete	64.4	Crete	81.3
Majorca	92.0	Crete	69.8	Cuba	83.5	Cuba	87.7	Malta	62.8	Croatia	76.6
Croatia	91.8	Majorca	68.0	Lanzarote	81.6	Lanzarote	86.2	Tenerife	58.3	Tenerife	75.0
Tenerife	89.3	Tenerife	57.5	Fuerteventura	81.2	Fuerteventura	85.5	Croatia	57.8	Lanzarote	71.6
Cuba	88.3	Lanzarote	53.2	Croatia	80.4	Croatia	85.5	Fuerteventura	54.2	Fuerteventura	71.2
Malta	87.8	Cuba	52.1	Crete	79.6	Crete	84.6	Lanzarote	53.7	Cuba	70.5
Fuerteventura	87.6	Fuerteventura	49.1	Gran Canaria	77.9	Gran Canaria	82.9	Cuba	52.4	Malta	70.0
Lanzarote	87.5	Dominican Republic	44.0	Sicily	77.7	Sicily	82.7	Dominican Republic	49.5	Gran Canaria	66.9
French Riviera	87.1	Gran Canaria	42.5	Dominican Republic	77.5	Dominican Republic	82.1	Gran Canaria	49.1	French Riviera	66.9
Dominican Republic	86.2	Mexico	39.8	Malta	76.7	Malta	81.5	Mexico	48.4	Dominican Republic	66.4
Mexico	85.7	French Riviera	36.8	Mexico	76.2	Mexico	80.7	French Riviera	46.7	Mexico	65.2
Gran Canaria	85.1	Malta	32.9	French Riviera	74.2	French Riviera	79.9	Sicily	45.7	Naples	64.1
Naples	83.7	Naples	29.3	Madeira	73.2	Madeira	78.2	Madeira	45.7	Sicily	63.7
Madeira	83.6	Madeira	22.6	Naples	71.3	Naples	76.7	Naples	45.5	Madeira	62.8

destinations showing a lower degree of seasonality than some destinations in the Caribbean, the Canary Islands or Madeira (see Table 4).

Different factors that are not explicitly included in regressions (6)–(11) lie behind those anomalies. Obvious candidates, frequently analysed in the literature, are exchange rates and transportation costs. Nevertheless, fluctuations in exchange rates do not play a role for destinations within the Euro Zone, and transportation costs do not differ much for Spanish tourists visiting Malta, the French Riviera and Naples. Since tourists' choices usually depend on the specific combination of public as well as private attributes which gives rise to the final product, other additional factors may include, for instance, brand image, exclusivity, complementary products and services (such as restaurants or museums), crowdedness, natural environment and public safety (see Rigall-I-Torrent and Fluvilà, 2007, 2011). All these factors are essentially related to location. Casual observation suggests that the destinations analysed in this paper differ systematically with respect to location. Obviously, this observation needs more explicit study in order to identify each specific factor and it will be the object of future research.

Conclusions

Many studies have analysed seasonality from the point of view of the number of visitors, the associated problems and the efforts of firm managers and policy makers to overcome those problems. In spite of the profusion of research on seasonality, there are no studies analysing seasonality in prices. This paper, which represents a first step in filling this void, considers the different supply and location factors that affect seasonality for hotels in sun-and-beach destinations from the novel perspective of prices. Analysing the seasonal patterns in prices is valuable for policy makers, managers and other stakeholders, since using prices to smooth the tourism season may be perceived by potential customers as a loss of quality and/or exclusivity. Therefore, although this practice generates higher revenues during the low tourism season, it may end up damaging the brand image of products and destinations and putting firms' future profits at risk.

By using regression analysis to examine the prices charged by 1,776 hotels in 32 sun-and-beach destinations in 11 countries, this paper finds that more hotel services and higher quality are associated with less seasonality in hotel prices. This finding (which is robust to different measures of seasonality in prices) immediately suggests that increasing the quality of hotel accommodation may be a promising way to reduce seasonality in prices. Nevertheless, the paper's analysis finds that other factors are also relevant to seasonality in prices. One of these is related to climatic conditions: the paper provides evidence that proximity to the equator seems to be a factor that diminishes seasonality in prices. Although climatic conditions are likely to explain some of the observed seasonality in prices, the results also strongly suggest that other factors (apart from exchange rates and transportation costs) linked to the different destinations where hotels are located are relevant when explaining seasonal variability. Further research is necessary to identify these additional factors. Nevertheless, this paper's results and previous research suggest that it is

reasonable to assume that there is a significant link between prices, exclusivity, brand image and seasonality.

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